				YTD Budget		Total Budget	IHLS Approved	Audited
	October 2020	YTD Actuals	YTD Budget	Variance	II II C A	Variance - IHLS	FY2021 Total	FY2020 Actuals
	(10/01/2020 - 10/31/2020)	(07/01/2020 - 10/31/2020)	(07/01/2020 - 10/31/2020)	(07/01/2020 - 10/31/2020)	IHLS Approved FY2021 Budget	Board Approved E FY2021 Budget	Percentage b	(07/01/2019 - 06/30/2020)
	10/31/2020)	10/31/2020)	10/31/2020)	10/31/2020)	F12021 Budget	F12021 Buuget	reiceillage b	06/30/2020)
Revenues								
State Grants	0.00	549,978.11	1,133,566.76	(583,588.65)	3,400,700.32	(2,850,722.21)	(83.83)%	3,400,700.32
Fees for Services and Materials	1,550.90	2,278.55	1,883.32	395.23	5,650.00	(3,371.45)	(59.67)%	5,566.60
Investment Income	176.96	1,082.47	12,656.68	(11,574.21)	37,970.00	(36,887.53)	(97.15)%	42,785.17
Other Revenue	21,757.77	90,243.13	94,499.00	(4,255.87)	283,497.00	(193,253.87)	(68.17)%	290,325.14
Total Revenues	23,485.63	643,582.26	1,242,605.76	(599,023.50)	3,727,817.32	(3,084,235.06)	(82.74)%	3,739,377.23
						<u> </u>		
Expenses								
Personnel	265,715.67	806,800.88	856,123.68	49,322.80	2,568,371.00	1,761,570.12	68.59%	2,216,798.24
Building and Grounds	16,312.47	97,453.29	87,290.00	(10,163.29)	261,870.00	164,416.71	62.79% c	235,829.96
Vehicle Expenses	20,024.65	109,561.93	134,126.32	24,564.39	402,379.00	292,817.07	72.77%	205,782.45
Travel, Meetings & Continuing for Staff/Board	683.76	3,628.10	27,454.96	23,826.86	82,365.00	78,736.90	95.60%	38,051.06
Conferences & Continuing Education Meetings	53.94	78.94	9,766.64	9,687.70	29,300.00	29,221.06	99.73%	43,284.39
Public Relations	1,943.74	4,707.62	14,036.00	9,328.38	42,108.00	37,400.38	88.82%	21,421.79
Liability Insurance	0.00	16,019.00	5,489.32	(10,529.68)	16,468.00	449.00	2.73% d	15,947.00
Supplies, Postage & Printing	6,958.52	20,950.46	32,723.32	11,772.86	98,170.00	77,219.54	78.66%	55,759.61
Telephone & Telecommunications	1,357.31	6,749.76	8,742.32	1,992.56	26,227.00	19,477.24	74.26%	17,399.29
Equipment Rental, Repair and Maintenance	364.99	1,596.28	2,120.00	523.72	6,360.00	4,763.72	74.90%	6,146.21
Professional Services	1,480.00	19,305.00	15,240.00	(4,065.00)	45,720.00	26,415.00	57.78% e	22,810.63
Contractual Services	12,530.66	60,578.52	48,094.00	(12,484.52)	144,282.00	83,703.48	58.01% f	27,067.12
Professional Membership Dues	(200.00)	4,037.00	2,276.32	(1,760.68)	6,829.00	2,792.00	40.88% <b>g</b>	4,780.00
Miscellaneous	642.51	2,721.90	900.32	(1,821.58)	2,701.00	(20.90)	(0.77)% h	2,969.62
Total Expenses	327,868.22	1,154,188.68	1,244,383.20	90,194.52 a	3,733,150.00	2,578,961.32	69.08%	2,914,047.37
Inter Communication								
Inter-Company Transfers	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	800.00
Transfers From Other Funds	0.00	0.00	0.00	0.00	<u>0.00</u> (300,000.00)	<u>0.00</u>		
Transfer to Other Funds	0.00	0.00	(100,000.00)	100,000.00		300,000.00	(100.00)%	(885,427.00)
Total Inter-Company Transfers	0.00	0.00	(100,000.00)	100,000.00	(300,000.00)	300,000.00	(100.00)%	(884,627.00)
Net Pass-Through								
Reimbursements	0.00	2,691.00	0.00	2,691.00	0.00	2,691.00	0.00%	7,672.00
Dreamhost	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	525.63
Reimbursement	0.00	(2,754.96)	0.00	(2,754.96)	0.00	(2,754.96)	0.00%	(8,197.63)
Total Net Pass-Through	0.00	( <u>63.96</u> )	0.00	( <u>63.96</u> )	0.00	(63.96)	0.00%	0.00
Total Revenue Over (Under) Expense	(304,382.59)	(510,670.38)	(101,777.44)	(408,892.94)	(305,332.68)	(205,337.70)	67.25%	(59,297.14)

- <sup>a</sup> Total Expenses YTD Actuals are below YTD Budget by 7.2%.
- **b** The target benchmark of the remaining budget should be 67% for all budget line items except "Personnel" which should be 65% based on total of 26 payrolls for the fiscal year.
- c Includes premiums that were paid on an annual basis for Property Insurance and Flood Insurance at the Carbondale, Champaign, & Edwardsville Offices.
- d Includes premiums that were paid on an annual basis for Employee Dishonesty, Treasurer's Bond, General Liability, Umbrella, Cyber, and Employment Practices & Management Liabilities Insurances.
- e Includes the annual audit.
- f Includes the implementation and annual subscription fee for OpenGov software and the annual support for the Abila software.
- ${\it g}$  Includes HR Source, ILA, and ALA institutional annual membership dues.
- $^{m{h}}$  Includes bank fees for the month of July-October and accounts payable checks.

# Illinois Heartland Library System Statement of Revenues and Expenditures Fund #27 - Cataloging Maintenance Center (CMC) ~ Special Revenue Grant

	October 2020 (10/01/2020 - 10/31/2020)	YTD Actuals (07/01/2020 - 10/31/2020)	YTD Budget (07/01/2020 - 10/31/2020)	YTD Budget Variance (07/01/2020 - 10/31/2020)	IHLS Approved FY2021 Budget	Total Budget Variance - IHLS Board Approved FY2021 Budget	IHLS Approved FY2021 Total Budget Remaining Percentage a	Audited FY2020 Actuals (07/01/2019 - 06/30/2020)
Revenues								
State Grants	0.00	193,899.00	129,266.00	64,633.00	387,798.00	(193,899.00)	(50.00)%	366,750.67
Total State Grants	0.00	193,899.00	129,266.00	64,633.00	387,798.00	(193,899.00)	(50.00)%	366,750.67
Total Revenues	0.00	193,899.00	129,266.00	64,633.00	387,798.00	(193,899.00)	(50.00)%	366,750.67
Expenses								
Personnel	34,620.94	107,560.34	105,812.72	(1,747.62)	317,438.00	209,877.66	66.12%	310,523.55
Vehicle Expenses	0.00	0.00	106.68	106.68	320.00	320.00	100.00%	291.90
Travel, Meetings & Continuing for Staff/Board	176.00	1,482.00	6,783.00	5,301.00	20,349.00	18,867.00	92.72%	12,006.15
Public Relations	0.00	0.00	663.00	663.00	1,989.00	1,989.00	100.00%	1,666.71
Supplies, Postage & Printing	0.00	115.57	820.00	704.43	2,460.00	2,344.43	95.30%	2,296.77
Telephone & Telecommunications	224.07	896.36	935.32	38.96	2,806.00	1,909.64	68.06%	2,661.28
Equipment Rental, Repair and Maintenance	129.98	461.11	720.00	258.89	2,160.00	1,698.89	78.65%	2,014.16
Contractual Services	0.00	499.00	13,126.32	12,627.32	39,379.00	38,880.00	98.73%	37,071.37
Professional Membership Dues	200.00	200.00	299.00	99.00	897.00	697.00	77.70%	961.30
Total Expenses	35,350.99	111,214.38	129,266.04	18,051.66	387,798.00	276,583.62	71.32%	369,493.19
Total Revenue Over (Under) Expense	(35,350.99)	82,684.62	(0.04)	82,684.66	0.00	82,684.62	0.00%	(2,742.52)

<sup>\*</sup> The target benchmark of the remaining budget should be 67% for all budget line items except "Personnel" which should be 65% based on total of 26 payrolls for the fiscal year.

# Illinois Heartland Library System Statement of Revenues and Expenditures Fund #32 - Online Computer Library Center (OCLC) ~ Special Revenue Grant

	October 2020 (10/01/2020 - 10/31/2020)	YTD Actuals (07/01/2020 - 10/31/2020)	YTD Budget (07/01/2020 - 10/31/2020)	YTD Budget Variance (07/01/2020 - 10/31/2020)	IHLS Approved FY2021 Budget	Total Budget Variance - IHLS Board Approved FY2021 Budget	IHLS Approved FY2021 Total Budget Remaining Percentage a	Audited FY2020 Actuals (07/01/2019 - 06/30/2020)
Revenues								
State Grants	0.00	79,322.50	52,881.68	26,440.82	158,645.00	(79,322.50)	(50.00)%	169,804.00
Total State Grants	0.00	79,322.50	52,881.68	26,440.82	158,645.00	(79,322.50)	(50.00)%	169,804.00
Total Revenues	0.00	79,322.50	52,881.68	26,440.82	158,645.00	(79,322.50)	(50.00)%	169,804.00
Expenses								
Personnel	13,379.20	41,809.14	40,259.64	(1,549.50)	120,779.00	78,969.86	65.38%	133,210.30
Supplies, Postage & Printing	35.98	35.98	2,916.64	2,880.66	8,750.00	8,714.02	99.59%	2,719.87
Telephone & Telecommunications	234.11	943.20	1,186.00	242.80	3,558.00	2,614.80	73.49%	3,227.04
Equipment Rental, Repair/ Maintenance	230.37	1,148.59	1,480.00	331.41	4,440.00	3,291.41	74.13%	3,957.83
Professional Services	0.00	1,700.00	1,200.00	(500.00)	3,600.00	1,900.00	52.78% <sub>b</sub>	12,400.00
Contractual Services	0.00	2,352.00	5,839.36	3,487.36	17,518.00	15,166.00	86.57%	20,821.15
Miscellaneous	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	5.08
Total Expenses	13,879.66	47,988.91	52,881.64	4,892.73	158,645.00	110,656.09	69.75%	176,341.27
Total Revenue Over (Under) Expense	(13,879.66)	31,333.59	0.04	31,333.55	0.00	31,333.59	0.00%	(6,537.27)

<sup>&</sup>lt;sup>a</sup> The target benchmark of the remaining budget should be 67% for all budget line items except "Personnel" which should be 65% based on total of 26 payrolls for the fiscal year.

Includes the annual OCLC agreed-upon procedures audit.

### Illinois Heartland Library System

Balance Sheet

#### **Governmental Funds**

as of October 31, 2020

	General Fund	CMC Fund	OCLC Fund	Capital Projects Fund	Non-Major Governmental Funds c	Total
Assets						
Cash and Cash Equivalents	4,528,534.98 a	102,504.05	34,502.40	1,830,094.04	2,089.23	6,497,724.70
Due From Other Funds	0.00	0.00	0.00	0.00	0.00	0.00
Grants Receivable	0.00	0.00	0.00	0.00	0.00	0.00
Accounts Receivable	21,799.26 b	0.00	0.00	0.00	0.00	21,799.26
Prepaid Expenses	<u>751.2</u> 9	0.00	0.00	0.00	0.00	751.29
Total Assets	4,551,085.53	102,504.05	34,502.40	1,830,094.04	2,089.23	6,520,275.25
Liabilities						
Accounts Payable	1,673.88	129.98	230.37	0.00	0.00	2,034.23
Grants Payable	0.00	0.00	0.00	0.00	0.00	0.00
Due to Other Funds	0.00	0.00	0.00	0.00	0.00	0.00
Accrued Expenses	50,938.10	8,593.00	3,582.35	0.00	0.00	63,113.45
Total Liabilities	<u>52,611.98</u>	8,722.98	3,812.72	0.00	0.00	<u>65,147.68</u>
Deferred Inflows of Resources						
Loss Book Funds	0.00	0.00	0.00	0.00	0.00	0.00
Total Deferred Inflows of Resources	0.00	0.00	0.00	0.00	0.00	0.00
Fund Balances	4,498,473.55	93,781.07	30,689.68	1,830,094.04	2,089.23	6,455,127.57
Total Liabilities, Deferred Inflows, and Fund	4,551,085.53	102,504.05	34,502.40	1,830,094.04	2,089.23	6,520,275.25

# Explanations:

Balances

<sup>&</sup>lt;sup>a</sup> This balance would fund IHLS General Fund operations alone an estimated 13.5 months based on current FY2021 approved expenditure levels.

b Includes U of I balance due to IHLS for October 2020 ILDS services.

<sup>&</sup>lt;sup>c</sup> Non-Major Governmental Funds represents the SWAYS Fund.

### Illinois Heartland Library System Statement of Revenues and Expenditures Fund #66 - Capital Projects Fund

	October 2020 (10/01/2020 - 10/31/2020)	YTD Actuals (07/01/2020 - 10/31/2020)	YTD Budget (07/01/2020 - 10/31/2020)	YTD Budget Variance (07/01/2020 - 10/31/2020)	IHLS Approved FY2021 Budget	Total Budget Variance - IHLS Board Approved FY2021 Budget	IHLS Approved FY2021 Total Budget Remaining Percentage a	Audited FY2020 Actuals (07/01/2019 - 06/30/2020)
Revenues								
State Grants	25,500.00	25,500.00	8,500.00	17,000.00	25,500.00	0.00	0.00%	0.00
Investment Income	130.74	1,989.77	5,013.96	(3,024.19)	15,041.86	(13,052.09)	(86.77)%	21,574.58
Other Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	500.00
Total Revenues	25,630.74	27,489.77	<u>13,513.9</u> 6	<u>13,975.8</u> 1	40,541.86	(13,052.09)	(32.19)%	22,074.58
Expenses								
Capital Outlays	0.00	0.00	115,333.32	115,333.32	346,000.00	346,000.00	100.00%	211,640.00
Total Expenses	0.00	0.00	115,333.32	115,333.32	346,000.00	346,000.00	100.00%	211,640.00
Inter-Company Transfers								
Transfers From Other Funds	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	585,427.00
Total Inter-Company Transfers	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	585,427.00
Total Revenue Over (Under) Expense	25,630.74	27,489.77	(101,819.36)	129,309.13	(305,458.14)	332,947.91	(109.00)%	<u>395,861.58</u>

<sup>\*</sup> The target benchmark of the remaining budget should be 67% for all budget line items except "Personnel" which should be 65% based on total of 26 payrolls for the fiscal year.

# Illinois Heartland Library System

Balance Sheet

# **Capital Projects Fund**

as of October 31, 2020

_	Unrestricted	Reserve Funds	Total
Assets:			
Current Assets:			
Cash and Cash Equivalents	1,804,593.94	25,500.10 a	1,830,094.04
Total Assets:	1,804,593.94	25,500.10	1,830,094.04
Total Assets and Deferred Outflows of Resources	1,804,593.94	<u>25,500.10</u>	1,830,094.04
Liabilities:			
Current Liabilities:			
Accounts Payable	0.00	0.00	0.00
Total Liabilities:	0.00	0.00	0.00
Net Position:			
	1,804,593.94	25,500.10	1,830,094.04
Total Net Position:	1,804,593.94	25,500.10	1,830,094.04
Total Liabilities, Deferred Inflows & Net Position	1,804,593.94	25,500.10	1,830,094.04

<sup>&</sup>lt;sup>a</sup> Represents the funding from the Live & Learn Construction Grant and interest earned on those funds.

#### Illinois Heartland Library System Statement of Revenues and Expenditures Fund #85 -SHARE Fund ~ Proprietary Fund

				YTD Budget		Total Budget	IHLS Approved	Audited
	October 2020	YTD Actuals	YTD Budget	Variance		Variance - IHLS	FY2021 Total	FY2020 Actuals
	(10/01/2020 -	(07/01/2020 -	(07/01/2020 -	(07/01/2020 -	IHLS Approved	• • •	Budget Remaining	(07/01/2019 -
	10/31/2020)	10/31/2020)	10/31/2020)	10/31/2020)	FY2021 Budget	FY2021 Budget	Percentage c	06/30/2020)
Operating Revenues								
Fees for Services and Materials	31,104.82	1,339,254.63	460,885.00	878,369.63	1,382,655.00	(43,400.37)	(3.14)%	1,285,989.09
Investment Income	100.15	531.98	4,221.68	(3,689.70)	12,665.00	(12,133.02)	(95.80)%	13,482.42
Other Revenue	0.00	0.00	15,876.32	(15,876.32)	47,629.00	(47,629.00)	(100.00)%	45,728.98
Total Operating Revenues	31,204.97	1,339,786.61	480,983.00	858,803.61	1,442,949.00	(103,162.39)	(7.15)%	1,345,200.49
						(100)10000	()	
Operating Expenses								
Personnel	111,358.56	342,580.72	350,797.72	8,217.00	1,052,393.00	709,812.28	67.45%	966,752.79
Library Materials	8,545.33	52,384.86	35,941.68	(16,443.18)	107,825.00	55,440.14	51.42% <sub>d</sub>	116,536.05
Vehicle Expenses	54.26	139.81	598.00	458.19	1,794.00	1,654.19	92.21%	1,071.32
Travel, Meetings & Continuing for Staff and Board Members	211.00	2,909.13	13,070.32	10,161.19	39,211.00	36,301.87	92.58%	12,543.97
Public Relations	0.00	0.00	1,070.00	1,070.00	3,210.00	3,210.00	100.00%	459.86
Supplies, Postage & Printing	46.57	3,036.07	7,483.36	4,447.29	22,450.00	19,413.93	86.48%	6,702.53
Telephone & Telecommunications	1,052.25	4,189.17	5,834.32	1,645.15	17,503.00	13,313.83	76.07%	17,084.34
Equipment Rental, Repair and Maintenance	222.04	818.25	1,160.00	341.75	3,480.00	2,661.75	76.49%	3,454.55
Professional Services	0.00	12,620.00	9,540.00	(3,080.00)	28,620.00	16,000.00	55.90%	19,333.00
Contractual Services	1,353.57	152,207.94	76,762.68	(75,445.26)	230,288.00	78,080.06	33.91%	219,123.16
Depreciation	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	69,444.52
Professional Membership Dues	0.00	0.00	521.32	521.32	1,564.00	1,564.00	100.00%	966.00
Miscellaneous	30.00	90.00	130.00	40.00	390.00	300.00	76.92%	39,045.73
Total Operating Expenses	122,873.58	570,975.95	502,909.40	(68,066.55) <sub>b</sub>	1,508,728.00	937,752.05	62.16%	1,472,517.82
				b				
Total Operating Revenue Over (Under)	(91,668.61)	768,810.66	(21,926.40)	790,737.06	(65,779.00)	834,589.66	(1,268.78)%	(127,317.33)
Other Funding Sources								
Transfers From Other Funds	0.00	142,500.00	147,500.00	(5,000.00)	442,500.00	(300,000.00)	(67.80)%	300,000.00
Transfer to Other Funds	0.00	(142,500.00)	(47,500.00)	(95,000.00)	(142,500.00)	0.00	0.00%	0.00
Total Other Funding Sources	0.00	0.00	100,000.00	(100,000.00)	300,000.00	(300,000.00)	(100.00)%	300,000.00
Capital Outlays								
Capital Outlays - Computers	0.00	0.00	(23,166.68)	23,166.68	(69,500.00)	69,500.00	(100.00)%	0.00
Total Capital Outlays	0.00	0.00	(23,166.68)	23,166.68	( <u>69,500.00</u> )	69,500.00	(100.00)%	0.00
Net Pass-Through								
Reimbursements-Subscriptions	0.00	87,574.09	0.00	87,574.09	0.00	87,574.09	0.00%	93,002.19
Reimbursements-3M e-books	3,822.31	8,569.38	0.00	8,569.38	0.00	8,569.38	0.00%	105,653.92
Reimbursement: Subscriptions	0.00	(79,194.75)	0.00	(79,194.75)	0.00	(79,194.75)	0.00%	(94,426.18)
Reimbursement: 3M e-books	(3,822.31)	(8,569.38)	0.00	(8,569.38)	0.00	(8,569.38)	0.00%	(105,654.02)
Total Net Pass-Through	0.00	8,379.34	0.00	8,379.34	0.00	8,379.34	0.00%	(1,424.09)
Total Revenue Over (Under) Expense	( <u>91,668.61</u> )	777,190.00	54,906.92	722,283.08	164,721.00	612,469.00	371.82%	171,258.58

<sup>\$1,339,254.63</sup> represent 96.9% of the projection in the FY2021 Budget and 95.0% of the \$1,339,254.63 has been collected.

**b** YTD Actuals are above YTD Budget by 13.5%.

c The target benchmark of the remaining budget should be 67% for all budget line items except "Personnel" which should be 65% based on total of 26 payrolls for the fiscal year.

d Includes eBook purchases along with the annual platform fee.

e Includes the annual audit.

f Includes the annual Polaris Software Maintenance & Syndetics Subscription.

# Illinois Heartland Library System

Statement of Net Position

### SHARE Fund

as of October 31, 2020

Assets:   Current Assets:   Carsh and Cash Equivalents   1,455,319.58 *   1,023,783.94   125,119.24   2,604,222.76   Due from Other Funds   0.00		Unrestricted	Reserve Funds	Committed Funds	Total
Current Assets:	Assats				
Cash and Cash Equivalents					
Due from Other Funds		1.455.319.58 a	1.023.783.94	125.119.24	2.604.222.76
Accounts Receivable         66,942.31         0.00         2,455.42         69,397.73           Prepaid Expenses         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         584.026.33         1.023,783.94         127,574.66         3.257,646.82         2.304.82         1.023,783.94         127,574.66         3.257,646.82         2.304.82         1.023,783.94         127,574.66         3.257,646.82         2.304.82         1.000         0.00         2.986.662.33         0.00         0.00         2.2986.662.33         0.00         0.00         0.00         2.2786.662.33         0.00         0.00         0.00         2.2786.622.71         1.000         0.00         0.00         2.2786.623.34         1.000         0.00         0.00         2.2786.623.34         1.000         0.00         0.00         2.2786.63.34         1.000         0.00         0.00         2.2786.63.34         1.000         0.00         0.00         0.00         2.2836.84         1.000         0.00         0.00         902.058.84         1.000         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00	•				
Prepaid Expenses   0.00   0.00   0.00   0.00   0.00     Nel Pension Assets   584.026.33   0.00   0.00   584.026.33     Total Current Assets:   2,966.662.33   0.00   0.00   2,966.62.33     Accumulated Depreciation   (2,784.695.11)   0.00   0.00   0.00   2,784.625.71     Total Capital Assets:   200.036.62   0.00   0.00   0.00   0.00     Total Capital Assets:   200.036.62   0.00   0.00   0.00   0.00     Total Assets:   200.036.62   0.00   0.00   0.00   0.00     Deferred Outflows for Pension Contribution     Deferred Outflows from Pension Contribution   0.00   0.00   0.00   0.00     Deferred Outflows for Pension Contribution   0.00   0.00   0.00   0.00     Deferred Outflows for Resources:   0.00   0.00   0.00     Deferred Outflows for Resources:   0.00   0.00   0.00   0.00     Deferred Outflows for Resources:   0.00   0.00   0.00   0.00     Deferred Outflows for Resources:   0.00   0.00   0.00   0.00     Deferred Deferred Outflows for Resources:   0.00   0.00   0.00   0.00     Deferred Deferred Deferred Outflows for Resources:   0.00   0.00   0.00   0.00     Deferred De					
Net Pension Assets         584,026.33         0.00         0.00         584,026.33           Total Current Assets:         2,106,288.22         1,023,783.94         127,574.66         3,257,646.82           Capital Assets:         2,986,662.33         0.00         0.00         2,986,662.33           Accumulated Depreciation         (2,784,655.77)         0.00         0.00         2,286,662.33           Total Assets:         2,200,36.62         0.00         0.00         2,286,662.33           Total Assets:         2,200,36.62         0.00         0.00         2,286,662.33           Total Assets:         2,208,324.84         1,023,783.94         127,574.66         3,459,683.44           Deferred Outflows of Resources:           Deferred Outflows from Pension Contribution         902,058.84         0.00         0.00         902,058.84           Total Deferred Outflows of Resources:         902,058.84         0.00         0.00         902,058.84           Total Deferred Outflows of Resources:         3,210,383.68         1,023,783.94         127,574.66         4,361,742.28           Liabilities:           Current Liabilities:         2,202,58.84         0.00         0.00         0.00         2.00         2.00					
Total Current Assets: 2,106,288.22 1,023,783.94 127,574.66 3,257,646.82 Capital Assets:  Depreciable Capital Assets 2,986,662.33 0,00 0,00 0,00 (2,784,625.71) Total Capital Assets: 202,036.62 0,00 0,00 0,00 (2,784,625.71) Total Capital Assets: 202,036.62 0,00 0,00 0,00 202,036.62 Total Assets: 202,036.62 0,00 0,00 0,00 202,036.62 Total Assets: 202,036.62 0,00 0,00 0,00 0,00 0,00 0,00 0,00 0,					
Capital Assets   Capi			' <del></del>	· · · · · · · · · · · · · · · · · · ·	
Depreciable Capital Assets		2,100,200.22	1,020,700171	127,07 1100	0,207,010.02
Accumulated Depreciation   (2,784,625.71)   0.00   0.00   (2,784,625.71)   Total Capital Assets:   202,036.62   0.00   0.00   202,036.62   Total Assets:   2,308,324.84   1,023,783.94   127,574.66   3,459,683.44   1,023,783.94   127,574.66   3,459,683.44   1,023,783.94   1,0	'	2.986.662.33	0.00	0.00	2.986.662.33
Total Capital Assets:         202,036.62         0.00         0.00         202,036.62           Total Assets:         2,308,324.84         1,023,783.94         127,574.66         3,459,683.44           Deferred Outflows of Resources:         Use of the color of the					
Deferred Outflows of Resources:   Deferred Outflows from Pension Contribution   902,058.84   0.00   0.00   0.00   902,058.84   0.00   0.00   0.00   902,058.84   0.00   0	•	<u> </u>			<u></u>
Deferred Outflows of Resources:   Deferred Outflows from Pension Contribution   902,058.84   0.00   0.00   902,058.84   0.00   0.00   902,058.84   0.00   0.00   902,058.84   0.00   0.00   902,058.84   0.00   0.00   902,058.84   0.00   0.00   902,058.84   0.00   0.00   902,058.84   0.00   0.00   902,058.84   0.00   0.00   902,058.84   0.00   0.00   902,058.84   0.00   0.00   902,058.84   0.00   0.00   902,058.84   0.00   0.00   902,058.84   0.00   0.00   902,058.84   0.00   0.00   902,058.84   0.00					
Deferred Outflows from Pension Contribution   902,058.84   0.00   0.00   902,058.84   0.00   0.00   902,058.84   0.00   0.00   902,058.84   0.00   0.00   902,058.84   0.00   0.00   902,058.84   0.00   0.00   902,058.84   0.00   0.00   902,058.84   0.00   0.00   902,058.84   0.00   0.00   902,058.84   0.00			<u> </u>	<u></u> _	<u> </u>
Deferred Outflows from Pension Contribution         902,058.84         0.00         0.00         902,058.84           Total Deferred Outflows of Resources:         902,058.84         0.00         0.00         902,058.84           Total Assets and Deferred Outflows of Resources:         3,210,383.68         1,023,783.94         127,574.66         4,361,742.28           Liabilities:           Current Liabilities:           Accounts Payable         823.27         0.00         0.00         0.00           Accrued Expenses         27,206.31         0.00         0.00         0.00           Accrued Expenses         27,206.31         0.00         0.00         27,206.31           Total Current Liabilities:         28,029.58         0.00         0.00         283,029.58           Long-Term Liabilities:         83,029.38         0.00         0.00         83,029.38           Other Long-Term Liabilities:         0.00         0.00         0.00         0.00           Total Long-Term Liabilities:         83,029.38         0.00         0.00         0.00           Total Long-Term Liabilities:         9,00         0.00         0.00         0.00         1,00           Total Long-Term Liabilities:         1,11,058.96	Deferred Outflows of Resources:				
Total Deferred Outflows of Resources: 902,058.84 0.00 0.00 902,058.84  Total Assets and Deferred Outflows of Resources 3,210,383.68 1,023,783.94 127,574.66 4,361,742.28  Liabilities:  Current Liabilities: Accounts Payable 823,27 0.00 0.00 0.00 823,27 Due to Other Funds 0.00 0.00 0.00 0.00 0.00 0.00 Accrued Expenses 27,206.31 0.00 0.00 0.00 27,206.31 Total Current Liabilities: 28,029.58 0.00 0.00 0.00 28,029.58  Long-Term Liabilities: Compensated Absences Payable 83,029.38 0.00 0.00 0.00 83,029.38 Other Long-Term Liabilities: 0.00 0.00 0.00 0.00 83,029.38 Total Liabilities: 33,029.38 0.00 0.00 0.00 83,029.38 Total Long-Term Liabilities: 183,029.38 0.00 0.00 0.00 1.00 0.00 Total Long-Term Liabilities: 183,029.38 0.00 0.00 0.00 1.00 1.00 Total Long-Term Liabilities: 1111,058.96 0.00 0.00 1.111,058.96  Deferred Inflows of Resources: 1408.655.50 0.00 0.00 0.00 1.408.655.50 Total Deferred Inflows of Resources: 1,408,655.50 0.00 0.00 0.00 1.408.655.50  Net Position: 1690,669.22 1,023,783.94 127,574.66 2,842,027.82  Total Net Position: 1,690,669.22 1,023,783.94 127,574.66 2,842,027.82	Deferred Outflows from Pension Contribution				
Liabilities:         Current Liabilities:         Accounts Payable         823.27         0.00         0.00         823.27           Due to Other Funds         0.00         0.00         0.00         0.00         27,206.31           Total Current Liabilities:         28,029.58         0.00         0.00         27,206.31           Total Current Liabilities:         28,029.58         0.00         0.00         28,029.58           Long-Term Liabilities:         28,029.38         0.00         0.00         83,029.38           Other Long-Term Liabilities:         0.00         0.00         0.00         0.00           Total Long-Term Liabilities:         83,029.38         0.00         0.00         0.00           Total Long-Term Liabilities:         83,029.38         0.00         0.00         0.00           Total Long-Term Liabilities:         83,029.38         0.00         0.00         0.00           Total Long-Term Liabilities:         111,058.96         0.00         0.00         111,058.96           Deferred Inflows of Resources:         111,058.96         0.00         0.00         11,058.96           Deferred Inflows of Resources Related to Pension         1,408,655.50         0.00         0.00         1,408,655.50           Total Deferred	Deferred Outflows from Pension Contribution	902,058.84	0.00	0.00	902,058.84
Liabilities:         Current Liabilities:         Accounts Payable       823.27       0.00       0.00       0.00       0.00         Due to Other Funds       0.00       0.00       0.00       0.00       27.206.31         Total Current Liabilities:       28,029.58       0.00       0.00       28,029.58         Long-Term Liabilities:       83,029.38       0.00       0.00       83,029.38         Other Long-Term Liabilities       0.00       0.00       0.00       0.00         Total Long-Term Liabilities:       83,029.38       0.00       0.00       83,029.38         Total Liabilities:       111,058.96       0.00       0.00       83,029.38         Total Liabilities:       111,058.96       0.00       0.00       111,058.96         Deferred Inflows of Resources:       111,058.96       0.00       0.00       111,058.96         Deferred Inflows of Resources Related to Pension       1,408,655.50       0.00       0.00       1,408,655.50         Total Deferred Inflows of Resources:       1,408,655.50       0.00       0.00       1,408,655.50         Net Position:       1,690,669.22       1,023,783.94       127,574.66       2,842,027.82         Total Net Position:	Total Deferred Outflows of Resources:	902,058.84	0.00	0.00	902,058.84
Liabilities:         Current Liabilities:         Accounts Payable       823.27       0.00       0.00       0.00       0.00         Due to Other Funds       0.00       0.00       0.00       0.00       27.206.31         Total Current Liabilities:       28,029.58       0.00       0.00       28,029.58         Long-Term Liabilities:       83,029.38       0.00       0.00       83,029.38         Other Long-Term Liabilities       0.00       0.00       0.00       0.00         Total Long-Term Liabilities:       83,029.38       0.00       0.00       83,029.38         Total Liabilities:       111,058.96       0.00       0.00       83,029.38         Total Liabilities:       111,058.96       0.00       0.00       111,058.96         Deferred Inflows of Resources:       111,058.96       0.00       0.00       111,058.96         Deferred Inflows of Resources Related to Pension       1,408,655.50       0.00       0.00       1,408,655.50         Total Deferred Inflows of Resources:       1,408,655.50       0.00       0.00       1,408,655.50         Net Position:       1,690,669.22       1,023,783.94       127,574.66       2,842,027.82         Total Net Position:					
Current Liabilities:         Accounts Payable       823.27       0.00       0.00       623.27         Due to Other Funds       0.00       0.00       0.00       0.00       0.00         Accrued Expenses       27,206.31       0.00       0.00       27,206.31         Total Current Liabilities:       28,029.58       0.00       0.00       28,029.58         Long-Term Liabilities:       0.00       0.00       0.00       83,029.38         Other Long-Term Liabilities       0.00       0.00       0.00       0.00         Total Long-Term Liabilities:       83,029.38       0.00       0.00       0.00       83,029.38         Total Liabilities:       111,058.96       0.00       0.00       111,058.96         Deferred Inflows of Resources:       111,058.96       0.00       0.00       111,058.96         Deferred Inflows of Resources Related to Pension       1,408,655.50       0.00       0.00       1,408,655.50         Total Deferred Inflows of Resources:       1,408,655.50       0.00       0.00       1,408,655.50         Net Position:       1,690,669.22       1,023,783.94       127,574.66       2,842,027.82         Total Net Position:       1,690,669.22       1,023,783.94       127,574.66 <td>Total Assets and Deferred Outflows of Resources</td> <td>3,210,383.68</td> <td>1,023,783.94</td> <td>127,574.66</td> <td>4,361,742.28</td>	Total Assets and Deferred Outflows of Resources	3,210,383.68	1,023,783.94	127,574.66	4,361,742.28
Current Liabilities:         Accounts Payable       823.27       0.00       0.00       823.27         Due to Other Funds       0.00       0.00       0.00       0.00       0.00         Accrued Expenses       27,206.31       0.00       0.00       27,206.31         Total Current Liabilities:       28,029.58       0.00       0.00       28,029.58         Long-Term Liabilities:       0.00       0.00       0.00       83,029.38         Other Long-Term Liabilities       0.00       0.00       0.00       0.00         Total Long-Term Liabilities:       83,029.38       0.00       0.00       0.00       83,029.38         Total Liabilities:       111,058.96       0.00       0.00       111,058.96         Deferred Inflows of Resources:       111,058.96       0.00       0.00       111,058.96         Deferred Inflows of Resources Related to Pension       1,408,655.50       0.00       0.00       1,408,655.50         Total Deferred Inflows of Resources:       1,408,655.50       0.00       0.00       1,408,655.50         Net Position:       1,690,669.22       1,023,783.94       127,574.66       2,842,027.82         Total Net Position:       1,690,669.22       1,023,783.94       127,574.66 <td>Liabilities</td> <td></td> <td></td> <td></td> <td></td>	Liabilities				
Accounts Payable         823.27         0.00         0.00         823.27           Due to Other Funds         0.00         0.00         0.00         0.00         0.00           Accrued Expenses         27,206.31         0.00         0.00         27,206.31           Total Current Liabilities:         28,029.58         0.00         0.00         28,029.58           Long-Term Liabilities:         83,029.38         0.00         0.00         83,029.38           Other Long-Term Liabilities         0.00         0.00         0.00         0.00           Total Long-Term Liabilities:         83,029.38         0.00         0.00         0.00         83,029.38           Total Liabilities:         111,058.96         0.00         0.00         0.00         83,029.38           Total Liabilities:         111,058.96         0.00         0.00         111,058.96           Deferred Inflows of Resources:         1408,655.50         0.00         0.00         1,408,655.50           Total Deferred Inflows of Resources:         1,408,655.50         0.00         0.00         1,408,655.50           Net Position:         1,690,669.22         1,023,783.94         127,574.66         2,842,027.82           Total Net Position:         1,690,669.22					
Due to Other Funds         0.00         0.00         0.00         0.00           Accrued Expenses         27,206.31         0.00         0.00         27,206.31           Total Current Liabilities:         28,029.58         0.00         0.00         28,029.58           Long-Term Liabilities:         83,029.38         0.00         0.00         83,029.38           Other Long-Term Liabilities:         0.00         0.00         0.00         0.00           Total Long-Term Liabilities:         83,029.38         0.00         0.00         0.00         83,029.38           Total Liabilities:         111,058.96         0.00         0.00         0.00         83,029.38           Total Liabilities:         111,058.96         0.00         0.00         111,058.96           Deferred Inflows of Resources:         111,058.96         0.00         0.00         111,058.96           Deferred Inflows of Resources Related to Pension         1,408,655.50         0.00         0.00         1,408,655.50           Total Deferred Inflows of Resources:         1,408,655.50         0.00         0.00         1,408,655.50           Net Position:         1,690,669.22         1,023,783.94         127,574.66         2,842,027.82		823 27	0.00	0.00	823 27
Accrued Expenses         27,206.31         0.00         0.00         27,206.31           Total Current Liabilities:         28,029.58         0.00         0.00         28,029.58           Long-Term Liabilities:         83,029.38         0.00         0.00         83,029.38           Other Long-Term Liabilities:         83,029.38         0.00         0.00         0.00           Total Long-Term Liabilities:         83,029.38         0.00         0.00         83,029.38           Total Liabilities:         111,058.96         0.00         0.00         111,058.96           Deferred Inflows of Resources:         111,058.96         0.00         0.00         111,058.96           Deferred Inflows of Resources Related to Pension         1,408,655.50         0.00         0.00         1,408,655.50           Total Deferred Inflows of Resources:         1,408,655.50         0.00         0.00         1,408,655.50           Net Position:         1,690,669.22         1,023,783.94         127,574.66         2,842,027.82           Total Net Position:         1,690,669.22         1,023,783.94         127,574.66         2,842,027.82	-				
Total Current Liabilities:         28,029.58         0.00         0.00         28,029.58           Long-Term Liabilities:         Compensated Absences Payable         83,029.38         0.00         0.00         83,029.38           Other Long-Term Liabilities         0.00         0.00         0.00         0.00         0.00         83,029.38           Total Long-Term Liabilities:         83,029.38         0.00         0.00         0.00         83,029.38           Total Liabilities:         111,058.96         0.00         0.00         111,058.96           Deferred Inflows of Resources:         Deferred Inflows of Resources Related to Pension         0.00         0.00         1,408,655.50           Total Deferred Inflows of Resources:         1,408,655.50         0.00         0.00         1,408,655.50           Net Position:         1,690,669.22         1,023,783.94         127,574.66         2,842,027.82           Total Net Position:         1,690,669.22         1,023,783.94         127,574.66         2,842,027.82					
Long-Term Liabilities:       Compensated Absences Payable       83,029.38       0.00       0.00       83,029.38         Other Long-Term Liabilities       0.00       0.00       0.00       0.00       0.00       0.00       83,029.38         Total Long-Term Liabilities:       83,029.38       0.00       0.00       0.00       83,029.38         Total Liabilities:       111,058.96       0.00       0.00       111,058.96         Deferred Inflows of Resources:       0.00       0.00       111,058.96         Deferred Inflows of Resources Related to Pension       0.00       0.00       1,408,655.50         Total Deferred Inflows of Resources:       1,408,655.50       0.00       0.00       1,408,655.50         Net Position:       1,690,669.22       1,023,783.94       127,574.66       2,842,027.82         Total Net Position:       1,690,669.22       1,023,783.94       127,574.66       2,842,027.82		<del></del>			·
Compensated Absences Payable         83,029.38         0.00         0.00         83,029.38           Other Long-Term Liabilities         0.00         0.00         0.00         0.00         0.00           Total Long-Term Liabilities:         83,029.38         0.00         0.00         0.00         83,029.38           Total Liabilities:         111,058.96         0.00         0.00         0.00         111,058.96           Deferred Inflows of Resources:           Deferred Inflows of Resources Related to Pension         1,408,655.50         0.00         0.00         1,408,655.50           Total Deferred Inflows of Resources:         1,408,655.50         0.00         0.00         1,408,655.50           Net Position:         1,690,669.22         1,023,783.94         127,574.66         2,842,027.82           Total Net Position:         1,690,669.22         1,023,783.94         127,574.66         2,842,027.82		20,027.00	0.00	0.00	20,027.00
Other Long-Term Liabilities         0.00         0.00         0.00         0.00           Total Long-Term Liabilities:         83,029.38         0.00         0.00         83,029.38           Total Liabilities:         111,058.96         0.00         0.00         111,058.96           Deferred Inflows of Resources:         Deferred Inflows of Resources Related to Pension         1,408,655.50         0.00         0.00         1,408,655.50           Total Deferred Inflows of Resources:         1,408,655.50         0.00         0.00         1,408,655.50           Net Position:         1,690,669.22         1,023,783.94         127,574.66         2,842,027.82           Total Net Position:         1,690,669.22         1,023,783.94         127,574.66         2,842,027.82	-	83.029.38	0.00	0.00	83.029.38
Total Long-Term Liabilities:         83,029.38         0.00         0.00         83,029.38           Total Liabilities:         111,058.96         0.00         0.00         111,058.96           Deferred Inflows of Resources:           Deferred Inflows of Resources Related to Pension         1,408,655.50         0.00         0.00         1,408,655.50           Total Deferred Inflows of Resources:         1,408,655.50         0.00         0.00         1,408,655.50           Net Position:         1,690,669.22         1,023,783.94         127,574.66         2,842,027.82           Total Net Position:         1,690,669.22         1,023,783.94         127,574.66         2,842,027.82					•
Total Liabilities:         111,058.96         0.00         0.00         111,058.96           Deferred Inflows of Resources:           Deferred Inflows of Resources Related to Pension           Deferred Inflows of Resources Related to Pension         1,408,655.50         0.00         0.00         1,408,655.50           Total Deferred Inflows of Resources:         1,408,655.50         0.00         0.00         1,408,655.50           Net Position:         1,690,669.22         1,023,783.94         127,574.66         2,842,027.82           Total Net Position:         1,690,669.22         1,023,783.94         127,574.66         2,842,027.82					
Deferred Inflows of Resources:         Deferred Inflows of Resources Related to Pension         1,408,655.50       0.00       0.00       1,408,655.50         Total Deferred Inflows of Resources:       1,408,655.50       0.00       0.00       1,408,655.50         Net Position:         1,690,669.22       1,023,783.94       127,574.66       2,842,027.82         Total Net Position:       1,690,669.22       1,023,783.94       127,574.66       2,842,027.82	_				
Deferred Inflows of Resources Related to Pension         Deferred Inflows of Resources Related to Pension       1,408,655.50       0.00       0.00       1,408,655.50         Total Deferred Inflows of Resources:       1,408,655.50       0.00       0.00       1,408,655.50         Net Position:       1,690,669.22       1,023,783.94       127,574.66       2,842,027.82         Total Net Position:       1,690,669.22       1,023,783.94       127,574.66       2,842,027.82					
Deferred Inflows of Resources Related to Pension         1,408,655.50         0.00         0.00         1,408,655.50           Total Deferred Inflows of Resources:         1,408,655.50         0.00         0.00         1,408,655.50           Net Position:         1,690,669.22         1,023,783.94         127,574.66         2,842,027.82           Total Net Position:         1,690,669.22         1,023,783.94         127,574.66         2,842,027.82	Deferred Inflows of Resources:				
Total Deferred Inflows of Resources:         1,408,655.50         0.00         0.00         1,408,655.50           Net Position:         1,690,669.22         1,023,783.94         127,574.66         2,842,027.82           Total Net Position:         1,690,669.22         1,023,783.94         127,574.66         2,842,027.82	Deferred Inflows of Resources Related to Pension				
Net Position:         1,690,669.22       1,023,783.94       127,574.66       2,842,027.82         Total Net Position:       1,690,669.22       1,023,783.94       127,574.66       2,842,027.82	Deferred Inflows of Resources Related to Pension	1,408,655.50	0.00	0.00	1,408,655.50
1,690,669.22         1,023,783.94         127,574.66         2,842,027.82           Total Net Position:         1,690,669.22         1,023,783.94         127,574.66         2,842,027.82	Total Deferred Inflows of Resources:	1,408,655.50	0.00	0.00	1,408,655.50
1,690,669.22         1,023,783.94         127,574.66         2,842,027.82           Total Net Position:         1,690,669.22         1,023,783.94         127,574.66         2,842,027.82					
Total Net Position: 1,690,669.22 1,023,783.94 127,574.66 2,842,027.82	Net Position:				
				<u></u> -	
Total Liabilities, Deferred Inflows & Net Position 3,210,383.68 1,023,783.94 127,574.66 4,361,742.28	Total Net Position:	1,690,669.22	1,023,783.94	<u>127,574.6</u> 6	2,842,027.82
	Total Liabilities, Deferred Inflows & Net Position	3,210,383.68	1,023,783.94	127,574.66	4,361,742.28

<sup>&</sup>lt;sup>a</sup> The Unrestricted Funds will fund SHARE Operations approximately 10.6 months based on current FY2021 Operations Budget.